

CHP BUSINESS IMPACT SCENARIO*

Best Western Swiss Clock Inn Pecos, TX USA

Guest Rooms: 104 Estimated Square Feet: 52.958

Kilowatt Hours Intensity per SF: 14.2 1 Cubic Feet NG Intensity per SF: 44.6¹

"As-Is"

"To-Be"

Utility-Sourced Electricity

Combined Heat & Power

Electricity Kilowatt Hours (kWh)²

Total Flectricity Costs	\$84,232	\$1,200
Utility Service Charges	\$13,477	\$1,200
Cost per kWh	\$0.090	(((- ()
Total KwH Consumption	752,004	752,004

Natural Gas Dekatherms (DTH)

Impact in Year 1 ("Cash Flow")		\$77,527	
Total Energy Costs	\$107,520	\$29,994	
Total Natural Gas Costs	\$23,289	\$28,794	
Net DTH Consumption Cost per DTH⁴	2,362 \$9.86	2,920 \$9.86	
Electricity Generation (DTH) CHP Recapture (DTH) Space & Water Heating (DTH) ³ Cooking & Other (DTH)	- 2,008 354	2,566 (2,008) 2,008 354	

Ten-Year "Cash Flows" from EBITDA, minus investment (REAP incl.) Impact on Sell Price in Year 11 @ EBITDA Selling Multiple x 6	\$643,705 \$533,784
Total Value Created from Ten-Year "Cash Flows" + Sell Price	\$1,177,489
Internal Rate of Return (IRR), not including incentives/financing	50%

Metric Tons of Carbon Dioxide (CO2) Reduced Annually 5	160 (75%)
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^{*}Disclaimer: CHP Business Impact Scenarios are hypothetical examples based on publicly available data, primarily from the U.S. Energy Information Administration (EIA). Findings and calculations are independently derived without direct input from property owners. Actual results may vary. Data Sources: inntelect.com/sources

Source: US Energy Information Administration kWH and NG intensity for lodging facilities in climate Zone 3B
Source: US Energy Information Administration KwH average commercial prices 2023 in TX plus estimated utility service charge
Source: US Energy Information Administration ay uses of natural gas in hotels
Source: US Energy Information Administration DTH average commercial prices 2023 in TX

^{5.} Source: US Environmental Protection Agency Greenhouse Equivalencies Calculator